	ACTUAL	% DIFF	ACTUAL	% DIFF	BUDGET	% DIFF	BUDGET	% DIFF	BUDGET	% DIFF	5 YR Total
	FY 16 - 17	PREV YR	FY 17 - 18	PREV YR	FY 18 - 19	PREV YR	FY 19 - 20	PREV YR	FY 20 - 21	PREV YR	<u>3 IN 100</u>
EV ENUES											
Residential	589,575		581,925		586,000		586,000		586,000		
Commercial	165,537		204,119		176,000		176,000		176,000		
Sutbtotal Operating Revenue	755,112	1.60%	786,044	3.94%	762,000	-3.16%	762,000	0.00%	762,000	0.00%	\$3,827,15
<u>XPENSES</u>											
Salaries and Benefits	296,516		321,781		347,108	7.30%	360,030	3.59%	372,347	3.31%	
Director Expenses - Meetings, Elections, Training	2,988		2,363		3,000		3,000		3,000		
Operator Education, Training & Certifications	1,356		490		1,500		1,500		1,500		
Gas, Diesel, Oil & Filters	5,031		3,282		3,000		3,000		3,000		
Insurance	21,480		24,702		23,000		23,000		23,000		
Memberships & Conferences	5,300		5,968		8,000		8,000		8,000		
Office Expenses & Supplies	15,140		13,916		10,000		10,000		10,000		
Field Expenses & Supplies	18,771		23,682		15,000		15,000		15,000		
Grooming, Snow Removal & Vehicle Storage	4,030		2,682		3,500		3,500		3,500		
General Engineering & Consulting	5,081		6,179		5,000		5,000		5,000		
General Legal & Accounting	10,284		14,545		10,000		10,000		10,000		
Equipment Rental	9,039		558		600		600		600		
Repairs & Maintenance	83,267		80,116		60,000		60,000		60,000		
Laboratory Fees	26,090		21,477		18,000		18,000		18,000		
Regulatory Reporting & Compliance Projects	6,468		6,271		6,500		6,500		6,500		
Taxes, Fees, Licenses & Assessments			30,173		33,000		33,000		33,000		
utilities	29,764				33,000 55,000						
Subtotal Operating Expenses	60,999 601,604	3.01%	50,328 608,513	1.14%	602,208	-1.05%	55,000 615,130	2.10%	55,000 627,447	1.96%	\$3,054,9
						-1.05 %		2.10%			
Net Operational Income	153,508	-3.91%	177,531	13.53%	159,792		146,870		134,553		\$772,25
THER REVENUE											
Interest Income - LAIF	2.259		4,318		4,000		4,000		4,000		
Late Fees, Penalties & Interest	10,152		9,411		0		0		0,000		
Expense Reimbursements - USFS	2,384		3,863		2,870		2,870		2,870		
Expense Reimbursements - Concessionnairre	4,439		5,290		4,608		4,608		4,608		
Connection Fees (Incl Application & Inspection Fees)	0		190		0		0		0		
Other Income	1,088										
Sutbtotal Other Revenue	20,322		23,072		11,479		11,478		11,478		
THER EXPENSES											
Loan Interest	20,152		18,839		17,203		15,680		14,011		
Depreciation	80,893		90,897		103,451		114,551		120,601		
Misc Exp	00,095		30,897		103,451		114,551		120,001		
Sutbtotal Other Expenses	101,045		109,766		120,654		130,231		134,612		
Net Other Income	(80,723)		(86,694)		(109,175)		(118,753)		(123,134)		
	(00,723)		(00,034)		(103,113)		(110,733)		(123,134)		
ET INCOME	72,785	17.11%	90,837	19.87%	50,616		28,117		11,419		\$253,77
ON-CASH EXPENDITURES (included in net income)											
Depreciation	80,893		90,897		103,451		114,551		120,601		
Sutbtotal Non-Cash Expenses	80,893		90,897		103,451		114,551		120,601		
ASH EXPENDITURES (Not Included in net income)	1										
Capital Improvements / Replacements	(74 057)		(404 000)		(00 500)		(100.000)		(66.000)		(557,57
	(74,857)		(124,220)		(92,500)		(100,000)		(66,000)		(557,57
Loan Payments - Principal	(36,186)		(37,499)		(39,134)		(40,657)		(42,326)		
Sutbtotal Addl Cash Expenses	(111,043)		(161,719)		(131,634)		(140,657)	_	(108,326)		
											A · · ·
ET CASH FLOW	42,635	-26.66%	20,015	-113.02%	22,433		2,011		23,694		\$110,78